

## NEWS RELEASE

### Winpak Reports 2021 Third Quarter Results

**Winnipeg, Manitoba, October 21, 2021** - Winpak Ltd. (WPK) today reports consolidated results in US dollars for the third quarter of 2021, which ended on September 26, 2021.

	Quarter Ended		Year-To-Date Ended	
	September 26 2021	September 27 2020	September 26 2021	September 27 2020
<i>(thousands of US dollars, except per share amounts)</i>				
Revenue	254,166	210,605	722,941	640,402
Net income	21,350	27,372	76,031	80,838
Income tax expense	6,768	10,295	24,419	29,497
Net finance expense (income)	197	125	615	(1,036)
Depreciation and amortization	11,084	11,304	33,743	33,309
EBITDA (1)	39,399	49,096	134,808	142,608
Net income attributable to equity holders of the Company	20,762	26,684	73,777	79,065
Net income attributable to non-controlling interests	588	688	2,254	1,773
Net income	21,350	27,372	76,031	80,838
Basic and diluted earnings per share (cents)	32	41	114	122

Winpak Ltd. manufactures and distributes high-quality packaging materials and related packaging machines. The Company's products are used primarily for the packaging of perishable foods, beverages and in healthcare applications.

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<sup>1</sup> EBITDA is not a recognized measure under International Financial Reporting Standards (IFRS). Management believes that in addition to net income, this measure provides useful supplemental information to investors including an indication of cash available for distribution prior to debt service, capital expenditures, payment of lease liabilities and income taxes. Investors should be cautioned, however, that this measure should not be construed as an alternative to net income, determined in accordance with IFRS, as an indicator of the Company's performance. The Company's method of calculating this measure may differ from other companies and, accordingly, the results may not be comparable.



## **Management's Discussion and Analysis**

(presented in US dollars)

Forward-looking statements: Certain statements made in the following Management's Discussion and Analysis contain forward-looking statements including, but not limited to, statements concerning possible or assumed future results of operations of the Company. Forward-looking statements represent the Company's intentions, plans, expectations and beliefs, and are not guarantees of future performance. Such forward-looking statements represent Wipak's current views based on information as at the date of this report. They involve risks, uncertainties and assumptions and the Company's actual results could differ, which in some cases may be material, from those anticipated in these forward-looking statements. Factors that could cause results to differ from those expected include, but are not limited to: the terms, availability and costs of acquiring raw materials and the ability to pass on price increases to customers; ability to negotiate contracts with new customers or renew existing customer contracts with less favorable terms; timely response to changes in customer product needs and market acceptance of our products; the potential loss of business or increased costs due to customer or vendor consolidation; competitive pressures, including new product development; industry capacity, and changes in competitors' pricing; ability to maintain or increase productivity levels; ability to contain or reduce costs; foreign currency exchange rate fluctuations; changes in governmental regulations, including environmental, health and safety; changes in Canadian and foreign income tax rates, income tax laws and regulations. In addition, factors arising as a result of the Coronavirus (COVID-19) global pandemic that could cause results to differ from those expected include, but are not limited to: potential government actions, changes in consumer behaviors and demand, changes in customer requirements, disruptions of the Company's suppliers and supply chain, availability of personnel and uncertainty about the extent and duration of the pandemic. Unless otherwise required by applicable securities law, Wipak disclaims any intention or obligation to publicly update or revise this information, whether as a result of new information, future events or otherwise. The Company cautions investors not to place undue reliance upon forward-looking statements.

### **Financial Performance**

Net income attributable to equity holders of the Company for the third quarter of 2021 of \$20.8 million or 32 cents in earnings per share (EPS) decreased by \$5.9 million or 9 cents per share from the comparable 2020 quarter. Stronger sales volumes benefitted EPS by 4.0 cents. It is estimated that COVID-19 accounted for 1.0 cent of the increase. The sizeable contraction in gross profit margins lowered EPS by 11.5 cents. In addition, foreign exchange and higher operating expenses dampened EPS by 2.0 cents and 1.0 cent, respectively. Income taxes augmented EPS by 1.5 cents.

For the nine months ended September 26, 2021, net income attributable to equity holders of the Company declined by 6.7 percent to \$73.8 million or \$1.14 per share from the corresponding 2020 result of \$79.1 million or \$1.22 per share. The appreciable gains in sales volumes elevated EPS by 10.5 cents, of which 1.5 cents is estimated to be attributed to COVID-19. Conversely, the narrowing of gross profit margins reduced EPS by a notable 20.0 cents. The reduction in net finance income and rise in operating expenses each subtracted 1.5 cents from EPS. The level of net income attributable to non-controlling interests lowered EPS by a further 0.5 cents. Income taxes and foreign exchange had the opposite effect, raising EPS by 3.5 cents and 1.5 cents, respectively.

### **Operating Segments and Product Groups**

The Company provides three distinct types of packaging technologies: a) flexible packaging, b) rigid packaging and flexible lidding and c) packaging machinery. Each is deemed to be a separate operating segment.

The flexible packaging segment includes the modified atmosphere packaging, specialty films and biaxially oriented nylon product groups. Modified atmosphere packaging extends the shelf life of perishable foods, while at the same time maintains or improves the quality of the product. The packaging is used for a wide range of markets and applications, including fresh and processed meats, poultry, cheese, medical device packaging, high performance pouch applications and high-barrier films for converting applications. Specialty films include a full line of barrier and non-barrier films which are ideal for converting applications such as printing, laminating and bag making, including shrink bags. Biaxially oriented nylon film is stretched by length and width to add stability for further conversion using printing, metalizing or laminating processes and is ideal for food packaging applications such as cheese, fluid and viscous liquids, and industrial applications such as book covers and balloons.

The rigid packaging and flexible lidding segment includes the rigid containers, lidding and specialized printed packaging product groups. Rigid containers include portion control and single-serve containers, as well as plastic sheet, custom and retort trays, which are used for applications such as food, pet food, beverage, dairy, industrial and healthcare. Lidding products are available in die-cut, daisy chain and rollstock formats and are used for applications such as food, dairy, beverage, industrial and healthcare. Specialized printed packaging provides packaging solutions to the pharmaceutical, healthcare, nutraceutical, cosmetic and personal care markets.

Packaging machinery includes a full line of horizontal fill/seal machines for preformed containers and vertical form/fill/seal pouch machines for pumpable liquid and semi-liquid products and certain dry products.

## Revenue

The impact of COVID-19 has fluctuated amongst Winpak's product groups. Although still impeded by some public health orders that persist throughout North America, sales order levels have improved considerably with respect to customers that focus on the foodservice and restaurant industries. Furthermore, for customers that supply the retail food market, volumes remain heightened with the transition in consumer behavior whereby a greater proportion of meals are still being consumed within the home. Compared to 2020, it is estimated that COVID-19 enhanced third quarter sales volumes between 1.5 to 2.5 percent and raised year-to-date sales volumes between 1.0 to 2.0 percent.

Revenue in the third quarter of 2021 was \$254.2 million, representing the highest quarterly result in the Company's history and surpassed the prior year comparable level of \$210.6 million by 20.7 percent. Volumes expanded by a sizeable 10.1 percent with all three operating segments contributing to the impressive result. Within the flexible packaging operating segment, quarterly volumes advanced by 12 percent. In particular, modified atmosphere packaging volumes expanded due to the overall enhanced demand for retail meat and cheese products in combination with new frozen food packaging business. Specialty film and biaxially oriented nylon volumes were enhanced by the turnaround experienced by major customers in foodservice, non-food retail, and healthcare that had been severely impacted by COVID-19 during the third quarter of 2020. The rigid packaging and flexible lidding operating segment volumes experienced healthy growth of 8 percent in the quarter. Rigid container volumes increased significantly due to a combination of customers' new product offerings and much higher condiment and snack food container shipments. Due to increases in retort pet food and snack food lidding, modest growth in the lidding product group volumes was realized. For the packaging machinery operating segment, strong volume growth of 16 percent was attained in comparison to the corresponding quarter of 2020. Selling price and mix changes had a large favorable effect on revenue of 9.8 percent as the substantial increase in raw material costs during the first half of 2021 resulted in higher selling prices to customers. Foreign exchange had a minor positive influence on revenue.

For the first three quarters of 2021, revenue progressed by \$82.5 million or 12.9 percent from the \$640.4 million recorded in the corresponding prior year period. Volumes ascended by 8.8 percent. The rigid packaging and flexible lidding operating segment achieved volume growth of 9 percent. The significant advancement in rigid container volumes stemmed from new customer pet food tray and dessert container product launches along with the surge in condiment container activity. Lidding product group volumes were virtually unchanged as elevated retort pet food and snack food shipments were substantially offset by lower condiment and specialty beverage lidding. Within the flexible packaging operating segment, volume gains amounted to 8 percent. Most notably, volumes within the modified atmosphere packaging group benefitted from heightened demand with respect to customers that participate in the retail meat and cheese markets. Additionally, biaxially oriented nylon volumes advanced by more than 10 percent as major customers in foodservice and non-food retail raised their order levels considerably. Packaging machinery volumes strengthened by 11 percent. Selling price and mix changes raised revenue by 3.2 percent while the effect of foreign exchange on revenue was insignificant.

## Gross Profit Margins

Gross profit margins in the current quarter of 24.4 percent of revenue receded by 6.9 percentage points from the 2020 third quarter result of 31.3 percent of revenue. Substantially higher raw material costs, in tandem with moderate selling price increases, generated a decrease in EPS of 13.5 cents. The level of sales volume growth exceeded the related rise in fixed manufacturing overheads, raising EPS by 2.0 cents.

For the first nine months of 2021, gross profit margins were 27.3 percent of revenue, contracting by 3.7 percentage points from the 31.0 percent of revenue achieved during the 2020 year-to-date comparable period. Raw material cost increases significantly outpaced the related selling price adjustments, lowering gross profit margins by 5.2 percentage points. The prescribed contractual timing of passing along these raw material cost increases to customers on formal price indexing programs is typically three to four months later and accounted for a majority of this large imbalance. The expansion in sales volumes led to greater efficiencies pertaining to the utilization of productive capacity, producing an augmentation in gross profit margins of 1.5 percentage points.

The raw material purchase price index advanced by 12 percent compared to the second quarter of 2021 and by an unprecedented 54 percent for the first nine months of the year. The sizeable change in the index throughout 2021 was caused by the prolonged, elevated global demand for the Company's main resins and the tightness in producer supply, which was particularly acute in the first quarter due to the winter storm that impacted the US Gulf Coast region, initiating unexpected producer outages. During the third quarter, polypropylene, polyethylene and nylon resins each realized increases ranging between 15 and 20 percent with foil costs rising by 6 percent.

## Expenses and Other

Operating expenses in the third quarter of 2021, adjusted for foreign exchange, progressed at a greater rate relative to the expansion in sales volumes and accordingly, lowered EPS by 1.0 cent. Elevated freight and distribution costs were the main contributing factor. Foreign exchange subtracted an additional 2.0 cents from EPS. The unfavorable translation differences recorded on the revaluation of monetary assets and liabilities denominated in Canadian dollars in the current quarter were in contrast to the gains realized in the third quarter of 2020. The effective income tax rate was two percentage points lower in the current quarter, adding 1.5 cents to EPS.



On a year-to-date basis, operating expenses, exclusive of foreign exchange, advanced at a rate of 10.3 percent in relation to the 8.8 percent acceleration in sales volumes, thereby having a modest negative impact on EPS of 1.5 cents. Higher freight and distribution costs, along with personnel additions to Winpak's salesforce to support the injection molding and Wiicare healthcare initiatives, drove the expansion in operating expenses. Foreign exchange added 1.5 cents to EPS on a relative basis largely due to the sizeable unfavorable translation differences recorded in the first three quarters of 2020. Lower net finance income subtracted 1.5 cents from EPS and was the result of the slight decline in the rate of interest earned on the Company's cash and cash equivalents. Conversely, the drop in the effective tax rate boosted EPS by 3.5 cents. Lastly, a greater proportion of net income attributable to non-controlling interests dampened EPS by 0.5 cents.

### Capital Resources, Cash Flow and Liquidity

The Company's cash and cash equivalents balance ended the third quarter of 2021 at \$352.3 million, a decrease of \$161.0 million from the end of the second quarter. The payment of a special dividend of \$159.4 million (\$195.0 million Canadian) in the current quarter and the regular dividend payments of \$1.6 million resulted in the pronounced decrease in cash. Winpak continued to generate strong cash flows from operating activities before changes in working capital of \$40.2 million. Working capital consumed \$23.3 million in cash. Inventory levels advanced by an incremental \$12.7 million, stemming from the persistent rise in resin prices. Additionally, trade and other receivables grew by \$7.4 million as a result of revenue reaching an all-time high in the current quarter. Cash outflows included: \$11.3 million in plant and equipment additions, income tax payments of \$5.2 million and other items amounting to \$0.4 million.

For the first nine months of 2021, the cash and cash equivalents balance declined by \$143.1 million, influenced by payment of the special and regular quarterly dividends to equity holders of the Company of \$164.1 million. Cash flows generated from operating activities before changes in working capital were solid at \$135.1 million. The net investment in working capital increased by \$56.3 million. The expansions in inventories, trade and other receivables and trade payables and other liabilities were attributed to the sharp upswing in raw material costs as well as the appreciable rise in sales volumes. Cash was utilized for plant and equipment additions of \$38.8 million, income tax payments of \$16.7 million and other items totaling \$2.3 million. The Company remains debt-free and is confident that sufficient financial resources are in place to meet all anticipated cash requirements for the foreseeable future.


### Summary of Quarterly Results

	Thousands of US dollars, except per share amounts (US cents)							
	Q3 2021	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020	Q1 2020	Q4 2019
Revenue	254,166	243,969	224,806	212,091	210,605	216,201	213,596	217,456
Net income attributable to equity holders of the Company	20,762	28,520	24,495	27,256	26,684	29,226	23,155	26,679
EPS	32	44	38	42	41	45	36	41

### Looking Forward

During the third quarter, Winpak successfully operated all manufacturing facilities with minimal interruptions even though the Company faced a very demanding and challenging global supply chain environment. The Company had a nominal number of Coronavirus (COVID-19) cases within its operations during the most recent quarter and continues to address the ongoing impacts of the COVID-19 pandemic with our suppliers and customers. Presently, North America is dealing with a fourth wave from the pandemic and it appears this will persist for the balance of the year and carry over into 2022. As more individuals become fully vaccinated across North America, the effects from the pandemic should diminish and the economy could progressively return to pre-COVID-19 levels later next year.

As the third quarter evolved, the Company's hospitality and foodservice product markets, which were adversely affected since the pandemic commenced, continued to rebound along with sustained brisk volumes from consumer retail products. These two positive trends, in combination with sizeable volume growth originating across all operating segments, will be prevalent for the balance of 2021. The flexible packaging segment will continue to generate appreciable volume growth from retail protein, cheese, frozen food and spouted pouch items and elevated customer orders from the biaxially oriented nylon film food service and non-food retail markets. Within the rigid container product group, pronounced volume gains will be achieved from customers' new product launches in retort pet food and single-serve desserts, in parallel with substantial business activity from single-serve polypropylene condiments and snack food containers. The flexible lidding product group has secured incremental retort pet food and snack food lid volumes and will also see an uptick in business with die-cut lids for the dairy market. The specialized printed packaging product group will benefit from new business awards in pharmaceutical and nutritional powder products. The Wiicare global healthcare platform, launched in the spring of this year with Wipak, Winpak's European sister company, continues to actively pursue new business and has been well received by prospective customers. The packaging machinery segment will continue to be very busy in the fourth quarter and has generated a buoyant order backlog for next year. This year has provided the packaging industry with unprecedented increases in raw material resin costs, along with notable inflationary cost increases throughout Winpak's supply chain, which has driven up the Company's cost structure. As a result, Winpak's customer sales price/mix amounts rose by ten percent in the third quarter as selling price increases were passed on to both indexed and non-indexed customers. The sizeable upward trend in selling price/mix amounts will continue in the upcoming quarter and carry into 2022.



Raw material input costs for the Company's primary resins remained highly elevated during the third quarter with continued price increases for resins and foil. Due to strong market demand and ongoing global logistical challenges, freight and distribution costs rose considerably during the quarter. The market expectation for resin costs to gradually recede during the year did not materialize and no raw material pricing relief was realized. The heightened resin, other materials and freight related costs are due to global supply/demand inequities that have persisted since early in the first quarter of this year. Winpak's purchasing group has remained diligent and focused throughout this demanding period and was able to secure sufficient supply of the affected raw materials. Resin supply appears to have stabilized and is now anticipated to return to normality in the upcoming quarters barring any unexpected major events. Current market views are that the inflated resin and supply chain prices should start to slowly retract in the fourth quarter and decrease further during 2022. All the aforementioned elevated costs resulted in considerable negative pressure on Winpak's gross profit margins in the third quarter. However, recovery of these gross margins will commence in the fourth quarter and continue into 2022. These higher costs will produce additional marked customer selling price increases due to the Company's agreements with customers to pass-through these increased costs as 67 percent of Winpak's revenues are indexed albeit with a 90 to 120-day time lag. In addition, selling price increases have been implemented with non-indexed customers which will assist in uplifting the gross margins.

Spending on capital totaled \$11.3 million in the most recent quarter with total expenditures for 2021 forecasted to be in the proximity of \$60 million. During the third quarter, the modified atmosphere packaging site in Winnipeg, Manitoba completed the installation of the new cast co-extrusion line which will provide the necessary capacity to onboard new business wins in the fourth quarter once the line is commercialized. The state-of-the-art biaxially oriented nylon line in Winnipeg, Manitoba is nearing completion with pre-production activities scheduled during the upcoming quarter. The rigid container site in Sauk Village, Illinois completed the building infrastructure and installation of the initial production equipment, providing the manufacturing capabilities for injection molded containers and in-mold labels. Production will commence in the fourth quarter with sample injection molded containers being produced for customer evaluation. The Company will continue to commit the required cash resources to advance its material science acumen and manufacturing capabilities to produce new and evolving recycle-ready and environmentally friendly packaging to help our business partners achieve their sustainable packaging goals. During the third quarter, potential acquisition opportunities started to appear with more regularity in the market with several transactions being executed. Winpak will continue to evaluate these possible acquisition candidates that are well aligned with the Company's underlying and strategic focus in providing complex and superior high-barrier packaging for food, medical and pharmaceutical applications that deliver long-term shareholder returns.

### Accounting Changes - Accounting Standards Implemented in 2021

#### a) COVID-19-Related Rent Concessions

In May 2020, the IASB issued "COVID-19-Related Rent Concessions (Amendment to IFRS 16)", which amends IFRS 16 "Leases" to provide lessees with a practical expedient that relieves lessees from assessing whether a COVID-19-related rent concession is a lease modification. The amendment was implemented with retrospective application, effective December 28, 2020. On March 31, 2021, the IASB extended by 12 months the availability of the practical expedient issued in May 2020. The amendment had no impact on the Company's unaudited interim condensed consolidated financial statements.

### Accounting Changes - Future Changes to Accounting Standards

#### a) Property, Plant and Equipment: Proceeds Before Intended Use

In May 2020, the International Accounting Standards Board (IASB) issued "Property, Plant and Equipment: Proceeds Before Intended Use (Amendments to IAS 16)", which prohibits deducting amounts received from selling items produced while preparing the asset for its intended use from the cost of property, plant and equipment. Instead, such sales proceeds and related costs will be recognized within the statement of income. The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and are to be applied retrospectively. The Company does not expect the amendments to have a significant impact on the consolidated financial statements when they are adopted in 2022.

#### b) Onerous Contracts - Cost of Fulfilling a Contract

In May 2020, the IASB issued "Onerous Contracts - Cost of Fulfilling a Contract (Amendments to IAS 37)", which specifies which costs a company includes when assessing whether a contract will be loss-making. The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and are to be applied prospectively. The Company does not expect the amendments to have a significant impact on the consolidated financial statements when they are adopted in 2022.



(c) Deferred Taxes Related to Assets and Liabilities Arising from a Single Transaction:

In May 2021, the IASB issued “Deferred Taxes Related to Assets and Liabilities Arising from a Single Transaction (Amendments to IAS 12)”, which introduces an exception to the initial recognition exemption for deferred tax on transactions such as leases and decommissioning obligations. Applying this exception, a company does not apply the initial recognition exemption for transactions that give rise to equal taxable and deductible temporary differences. The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and are to be applied retrospectively. Early adoption is permitted. The Company does not expect the amendments to have a significant impact on the consolidated financial statements when they are adopted in 2023.

Controls and Procedures

Disclosure Controls

Management is responsible for establishing and maintaining disclosure controls and procedures in order to provide reasonable assurance that material information relating to the Company is made known to them in a timely manner and that information required to be disclosed is reported within time periods prescribed by applicable securities legislation. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based on management’s evaluation of the design of the Company’s disclosure controls and procedures, the Company’s Chief Executive Officer and Chief Financial Officer have concluded that these controls and procedures are designed as of September 26, 2021 to provide reasonable assurance that the information being disclosed is recorded, summarized and reported as required.

Internal Controls Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Internal control systems, no matter how well designed, have inherent limitations and therefore can only provide reasonable assurance as to the effectiveness of internal controls over financial reporting, including the possibility of human error and the circumvention or overriding of the controls and procedures. Management used the Internal Control – Integrated Framework published by the Committee of Sponsoring Organizations of the Treadway Commission (COSO 2013) as the control framework in designing its internal controls over financial reporting. Based on management’s design of the Company’s internal controls over financial reporting, the Company’s Chief Executive Officer and Chief Financial Officer have concluded that these controls and procedures are designed as of September 26, 2021 to provide reasonable assurance that the financial information being reported is materially accurate. During the third quarter ended September 26, 2021, there have been no changes to the design of the Company’s internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting.





**Winpak Ltd.**  
**Interim Condensed Consolidated Financial Statements**  
**Third Quarter Ended: September 26, 2021**

These interim condensed consolidated financial statements have not been audited or reviewed by the Company's independent external auditors, KPMG LLP.



**Winpak Ltd.**

**Condensed Consolidated Balance Sheets**

(thousands of US dollars) (unaudited)

	Note	September 26 2021	December 27 2020
<b>Assets</b>			
<b>Current assets:</b>			
Cash and cash equivalents		352,292	495,346
Trade and other receivables	14	162,373	135,406
Income taxes receivable		8,862	10,506
Inventories	8	173,334	135,629
Prepaid expenses		7,039	3,128
Derivative financial instruments		81	1,138
		<u>703,981</u>	<u>781,153</u>
<b>Non-current assets:</b>			
Property, plant and equipment	9	514,265	507,461
Intangible assets and goodwill		34,826	35,887
Employee benefit plan assets		6,978	8,114
		<u>556,069</u>	<u>551,462</u>
<b>Total assets</b>		<u>1,260,050</u>	<u>1,332,615</u>
<b>Equity and Liabilities</b>			
<b>Current liabilities:</b>			
Trade payables and other liabilities		76,286	64,592
Contract liabilities		2,479	1,775
Provisions		-	149
Income taxes payable		552	1,490
Derivative financial instruments		276	-
		<u>79,593</u>	<u>68,006</u>
<b>Non-current liabilities:</b>			
Employee benefit plan liabilities		14,886	13,484
Deferred income		14,860	14,359
Provisions and other long-term liabilities		13,300	13,770
Deferred tax liabilities		59,394	55,953
		<u>102,440</u>	<u>97,566</u>
<b>Total liabilities</b>		<u>182,033</u>	<u>165,572</u>
<b>Equity:</b>			
Share capital		29,195	29,195
Reserves		(143)	834
Retained earnings		1,013,132	1,103,435
<b>Total equity attributable to equity holders of the Company</b>		<u>1,042,184</u>	<u>1,133,464</u>
<b>Non-controlling interests</b>		<u>35,833</u>	<u>33,579</u>
<b>Total equity</b>		<u>1,078,017</u>	<u>1,167,043</u>
<b>Total equity and liabilities</b>		<u>1,260,050</u>	<u>1,332,615</u>

See accompanying notes to condensed consolidated financial statements.



**Winpak Ltd.****Condensed Consolidated Statements of Income***(thousands of US dollars, except per share amounts) (unaudited)*

	Note	Quarter Ended		Year-To-Date Ended	
		September 26 2021	September 27 2020	September 26 2021	September 27 2020
Revenue	6	254,166	210,605	722,941	640,402
Cost of sales		(192,138)	(144,603)	(525,388)	(442,186)
Gross profit		62,028	66,002	197,553	198,216
Sales, marketing and distribution expenses		(21,187)	(16,786)	(61,144)	(50,894)
General and administrative expenses		(7,863)	(7,862)	(24,018)	(23,562)
Research and technical expenses		(4,519)	(4,270)	(13,130)	(12,182)
Pre-production expenses		-	-	-	(178)
Other (expenses) income	7	(144)	708	1,804	(2,101)
<b>Income from operations</b>		<b>28,315</b>	<b>37,792</b>	<b>101,065</b>	<b>109,299</b>
Finance income		237	388	726	2,791
Finance expense		(434)	(513)	(1,341)	(1,755)
Income before income taxes		28,118	37,667	100,450	110,335
Income tax expense		(6,768)	(10,295)	(24,419)	(29,497)
<b>Net income for the period</b>		<b>21,350</b>	<b>27,372</b>	<b>76,031</b>	<b>80,838</b>
<b>Attributable to:</b>					
Equity holders of the Company		20,762	26,684	73,777	79,065
Non-controlling interests		588	688	2,254	1,773
		<b>21,350</b>	<b>27,372</b>	<b>76,031</b>	<b>80,838</b>
<b>Basic and diluted earnings per share - cents</b>	12	<b>32</b>	<b>41</b>	<b>114</b>	<b>122</b>

**Condensed Consolidated Statements of Comprehensive Income***(thousands of US dollars) (unaudited)*

	Note	Quarter Ended		Year-To-Date Ended	
		September 26 2021	September 27 2020	September 26 2021	September 27 2020
<b>Net income for the period</b>		<b>21,350</b>	<b>27,372</b>	<b>76,031</b>	<b>80,838</b>
<u>Items that will not be reclassified to the statements of income:</u>					
Cash flow hedge losses recognized		(867)	-	(867)	-
		<b>(867)</b>	<b>-</b>	<b>(867)</b>	<b>-</b>
<u>Items that are or may be reclassified subsequently to the statements of income:</u>					
Cash flow hedge (losses) gains recognized		(933)	459	282	(1,164)
Cash flow hedge (gains) losses transferred to the statements of income	7	(540)	143	(1,615)	534
Income tax effect		394	(160)	356	169
		<b>(1,079)</b>	<b>442</b>	<b>(977)</b>	<b>(461)</b>
<b>Other comprehensive (loss) income for the period - net of income tax</b>		<b>(1,946)</b>	<b>442</b>	<b>(1,844)</b>	<b>(461)</b>
<b>Comprehensive income for the period</b>		<b>19,404</b>	<b>27,814</b>	<b>74,187</b>	<b>80,377</b>
<b>Attributable to:</b>					
Equity holders of the Company		18,816	27,126	71,933	78,604
Non-controlling interests		588	688	2,254	1,773
		<b>19,404</b>	<b>27,814</b>	<b>74,187</b>	<b>80,377</b>

See accompanying notes to condensed consolidated financial statements.



Winpak Ltd.

**Condensed Consolidated Statements of Changes in Equity**

(thousands of US dollars) (unaudited)

	Attributable to equity holders of the Company						
	Note	Share capital	Reserves	Retained earnings	Total	Non-controlling interests	Total equity
<b>Balance at December 30, 2019</b>		29,195	380	1,005,202	1,034,777	30,985	1,065,762
<b>Comprehensive (loss) income for the period</b>							
Cash flow hedge losses, net of tax		-	(853)	-	(853)	-	(853)
Cash flow hedge losses transferred to the statements of income, net of tax		-	392	-	392	-	392
<b>Other comprehensive loss</b>		-	(461)	-	(461)	-	(461)
<b>Net income for the period</b>		-	-	79,065	79,065	1,773	80,838
<b>Comprehensive (loss) income for the period</b>		-	(461)	79,065	78,604	1,773	80,377
<b>Dividends</b>	11	-	-	(4,276)	(4,276)	-	(4,276)
<b>Balance at September 27, 2020</b>		29,195	(81)	1,079,991	1,109,105	32,758	1,141,863
<b>Balance at December 28, 2020</b>		29,195	834	1,103,435	1,133,464	33,579	1,167,043
<b>Comprehensive (loss) income for the period</b>							
Cash flow hedge gains (losses), net of tax		-	206	(867)	(661)	-	(661)
Cash flow hedge gains transferred to the statements of income, net of tax		-	(1,183)	-	(1,183)	-	(1,183)
<b>Other comprehensive loss</b>		-	(977)	(867)	(1,844)	-	(1,844)
<b>Net income for the period</b>		-	-	73,777	73,777	2,254	76,031
<b>Comprehensive (loss) income for the period</b>		-	(977)	72,910	71,933	2,254	74,187
<b>Dividends</b>	11	-	-	(163,213)	(163,213)	-	(163,213)
<b>Balance at September 26, 2021</b>		29,195	(143)	1,013,132	1,042,184	35,833	1,078,017

See accompanying notes to condensed consolidated financial statements.

**Winpak Ltd.****Condensed Consolidated Statements of Cash Flows***(thousands of US dollars) (unaudited)*

	Note	Quarter Ended		Year-To-Date Ended	
		September 26 2021	September 27 2020	September 26 2021	September 27 2020
<b>Cash provided by (used in):</b>					
<b>Operating activities:</b>					
Net income for the period		21,350	27,372	76,031	80,838
Items not involving cash:					
Depreciation		11,390	11,278	34,006	33,222
Amortization - deferred income		(718)	(384)	(1,509)	(1,154)
Amortization - intangible assets		412	410	1,246	1,241
Employee defined benefit plan expenses		1,135	988	3,492	2,758
Net finance expense (income)		197	125	615	(1,036)
Income tax expense		6,768	10,295	24,419	29,497
Other		(370)	(769)	(3,194)	(1,551)
Cash flow from operating activities before the following		40,164	49,315	135,106	143,815
Change in working capital:					
Trade and other receivables		(7,362)	7,065	(26,967)	11,237
Inventories		(12,662)	1,452	(37,705)	1,013
Prepaid expenses		(995)	(16)	(3,911)	(1,851)
Trade payables and other liabilities		(879)	(3,910)	11,571	(3,344)
Contract liabilities		(1,405)	2,390	704	1,606
Employee defined benefit plan contributions		(31)	(82)	(1,045)	(1,490)
Income tax paid		(5,174)	(9,924)	(16,713)	(27,124)
Interest received		204	311	640	2,595
Interest paid		(331)	(372)	(1,050)	(1,292)
Net cash from operating activities		11,529	46,229	60,630	125,165
<b>Investing activities:</b>					
Acquisition of property, plant and equipment - net		(11,296)	(14,282)	(38,845)	(31,533)
Acquisition of intangible assets		-	(38)	(185)	(126)
		(11,296)	(14,320)	(39,030)	(31,659)
<b>Financing activities:</b>					
Payment of lease liabilities		(205)	(170)	(599)	(368)
Dividends paid	11	(160,987)	(1,426)	(164,055)	(4,311)
		(161,192)	(1,596)	(164,654)	(4,679)
<b>Change in cash and cash equivalents</b>		(160,959)	30,313	(143,054)	88,827
<b>Cash and cash equivalents, beginning of period</b>		513,251	455,673	495,346	397,159
<b>Cash and cash equivalents, end of period</b>		352,292	485,986	352,292	485,986

See accompanying notes to condensed consolidated financial statements.

## 1. General

Winpak Ltd. (the “Company” or “Winpak”) is incorporated under the Canada Business Corporations Act. The Company manufactures and distributes high-quality packaging materials and related packaging machines. The Company’s products are used primarily for the packaging of perishable foods, beverages and in healthcare applications. The address of the Company’s registered office is 100 Saulteaux Crescent, Winnipeg, Manitoba, Canada R3J 3T3.

## 2. Basis of Presentation

### **Statement of compliance**

The unaudited interim condensed consolidated financial statements were prepared in accordance with International Financial Reporting Standards (IFRS). The unaudited interim condensed consolidated financial statements are in compliance with IAS 34. Accordingly, certain information and note disclosures normally included in annual consolidated financial statements prepared in accordance with IFRS as issued by the International Accounting Standards Board (IASB) have been omitted or condensed. These unaudited interim condensed consolidated financial statements should be read in conjunction with the Company’s consolidated financial statements for the year ended December 27, 2020, which are included in the Company’s 2020 Annual Report.

The fiscal year of the Company ends on the last Sunday of the calendar year. As a result, the Company’s fiscal year is usually 52 weeks in duration, but includes a 53<sup>rd</sup> week every five to six years. The 2021 and 2020 fiscal years are both comprised of 52 weeks and each quarter of 2021 and 2020 are comprised of 13 weeks.

The unaudited interim condensed consolidated financial statements were approved by the Audit Committee on behalf of the Board of Directors on October 21, 2021.

### **Coronavirus (COVID-19)**

As a result of the ongoing effects of the COVID-19 pandemic, in particular the economic uncertainty, the Company continues to review the assumptions regarding the valuation of trade and other receivables and also monitor whether there is any indication that its cash-generating units (CGUs) might be impaired. For both the third quarter of 2021 and the year-to-date period ended September 26, 2021, the impact on expected credit losses in relation to trade and other receivables was immaterial (see note 14) and no CGU impairment losses were recorded.

## 3. Accounting Standards Implemented in 2021

The following accounting standard came into effect commencing in the Company’s 2021 fiscal year:

### **(a) COVID-19-Related Rent Concessions:**

In May 2020, the IASB issued “COVID-19-Related Rent Concessions (Amendment to IFRS 16)”, which amends IFRS 16 “Leases” to provide lessees with a practical expedient that relieves lessees from assessing whether a COVID-19-related rent concession is a lease modification. The amendment was implemented with retrospective application, effective December 28, 2020. On March 31, 2021, the IASB extended by 12 months the availability of the practical expedient issued in May 2020. The amendment had no impact on the Company’s unaudited interim condensed consolidated financial statements.

## 4. Future Accounting Standards

### **(a) Property, Plant and Equipment: Proceeds Before Intended Use:**

In May 2020, the IASB issued “Property, Plant and Equipment: Proceeds Before Intended Use (Amendments to IAS 16)”, which prohibits deducting amounts received from selling items produced while preparing the asset for its intended use from the cost of property, plant and equipment. Instead, such sales proceeds and related costs will be recognized within the statement of income. The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and are to be applied retrospectively. The Company does not expect the amendments to have a significant impact on the consolidated financial statements when they are adopted in 2022.

### **(b) Onerous Contracts - Cost of Fulfilling a Contract:**

In May 2020, the IASB issued “Onerous Contracts - Cost of Fulfilling a Contract (Amendments to IAS 37)”, which specifies which costs a company includes when assessing whether a contract will be loss-making. The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and are to be applied prospectively. The Company does not expect the amendments to have a significant impact on the consolidated financial statements when they are adopted in 2022.

**(c) Deferred Taxes Related to Assets and Liabilities Arising from a Single Transaction:**

In May 2021, the IASB issued “Deferred Taxes Related to Assets and Liabilities Arising from a Single Transaction (Amendments to IAS 12)”, which introduces an exception to the initial recognition exemption for deferred tax on transactions such as leases and decommissioning obligations. Applying this exception, a company does not apply the initial recognition exemption for transactions that give rise to equal taxable and deductible temporary differences. The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and are to be applied retrospectively. Early adoption is permitted. The Company does not expect the amendments to have a significant impact on the consolidated financial statements when they are adopted in 2023.

**5. Segment Reporting**

**Operating segments and product groups**

The Company provides three distinct types of packaging technologies: a) flexible packaging, b) rigid packaging and flexible lidding and c) packaging machinery. Each is deemed to be a separate operating segment.

The flexible packaging segment includes the modified atmosphere packaging, specialty films and biaxially oriented nylon product groups. Modified atmosphere packaging extends the shelf life of perishable foods, while at the same time maintains or improves the quality of the product. The packaging is used for a wide range of markets and applications, including fresh and processed meats, poultry, cheese, medical device packaging, high performance pouch applications and high-barrier films for converting applications. Specialty films include a full line of barrier and non-barrier films which are ideal for converting applications such as printing, laminating and bag making, including shrink bags. Biaxially oriented nylon film is stretched by length and width to add stability for further conversion using printing, metalizing or laminating processes and is ideal for food packaging applications such as cheese, fluid and viscous liquids, and industrial applications such as book covers and balloons.

The rigid packaging and flexible lidding segment includes the rigid containers, lidding and specialized printed packaging product groups. Rigid containers include portion control and single-serve containers, as well as plastic sheet, custom and retort trays, which are used for applications such as food, pet food, beverage, dairy, industrial and healthcare. Lidding products are available in die-cut, daisy chain and rollstock formats and are used for applications such as food, dairy, beverage, industrial and healthcare. Specialized printed packaging provides packaging solutions to the pharmaceutical, healthcare, nutraceutical, cosmetic and personal care markets.

Packaging machinery includes a full line of horizontal fill/seal machines for preformed containers and vertical form/fill/seal pouch machines for pumpable liquid and semi-liquid products and certain dry products.

Due to similar economic characteristics, including long-term sales volume growth and long-term average gross profit margins, and having similar products, production processes, types of customers and distribution methods, the flexible packaging and rigid packaging and flexible lidding operating segments have been aggregated as one reportable segment. In addition, the packaging machinery operating segment has been aggregated with these two segments as the segment’s revenue and assets represents less than 4 percent of total Company revenue and assets.

The Company operates principally in Canada and the United States. See note 6 for a breakdown of revenue by operating and geographic segment. The following summary presents property, plant and equipment, intangible assets and goodwill information by geographic segment:

	September 26 2021	December 27 2020
United States	259,956	266,533
Canada	269,878	257,304
Mexico	19,257	19,511
	<u>549,091</u>	<u>543,348</u>

**6. Revenue**

Most of the Company’s contracts have a single performance obligation as the promise to transfer the individual goods. Revenue for each of the three operating segments is recognized at a point in time when the customer obtains control of a product, which typically takes place when legal title and physical possession of the product is transferred to the customer. These conditions are usually fulfilled upon shipment, however, in some instances, upon delivery. Invoices are generated when control has transferred and are usually payable within 30 to 60 days.



**Notes to Condensed Consolidated Financial Statements**  
For the periods ended September 26, 2021 and September 27, 2020  
(thousands of US dollars, unless otherwise indicated) (Unaudited)

**Disaggregation of Revenue**

	Quarter Ended		Year-To-Date Ended	
	September 26 2021	September 27 2020	September 26 2021	September 27 2020
<b>Operating segment</b>				
Flexible packaging	131,930	111,170	372,716	338,022
Rigid packaging and flexible lidding	113,185	91,655	327,185	281,584
Packaging machinery	9,051	7,780	23,040	20,796
	254,166	210,605	722,941	640,402
<b>Geographic segment</b>				
United States	206,411	167,559	581,230	508,906
Canada	30,747	27,598	90,553	83,888
Mexico and other	17,008	15,448	51,158	47,608
	254,166	210,605	722,941	640,402

The Company's products are primarily used for the packaging of perishable foods and beverages, which accounted for more than 90 percent of sales during the year-to-date periods ended September 26, 2021 and September 27, 2020. Other markets include medical, pharmaceutical, personal care, industrial, and other consumer goods.

**7. Other (Expenses) Income**

	Quarter Ended		Year-To-Date Ended	
	September 26 2021	September 27 2020	September 26 2021	September 27 2020
<b>Amounts shown on a net basis</b>				
Foreign exchange (losses) gains	(684)	851	189	(1,567)
Cash flow hedge gains (losses) transferred from other comprehensive income	540	(143)	1,615	(534)
	(144)	708	1,804	(2,101)

**8. Inventories**

	September 26 2021	December 27 2020
Raw materials	55,158	36,928
Work-in-process	30,549	29,765
Finished goods	73,238	55,999
Spare parts	14,389	12,937
	173,334	135,629

During the third quarter of 2021, the Company recorded, within cost of sales, inventory write-downs for slow-moving and obsolete inventory of \$2,334 (2020 - \$1,345) and reversals of previously written-down items of \$570 (2020 - \$868). On a year-to-date basis, the Company recorded, within cost of sales, inventory write-downs for slow-moving and obsolete inventory of \$4,769 (2020 - \$6,147) and reversals of previously written-down items of \$2,269 (2020 - \$2,783).

**9. Property, Plant and Equipment**

At September 26, 2021, the Company has commitments to purchase plant and equipment of \$21,985 (December 27, 2020 - \$26,294). No impairment losses or impairment reversals were recognized during the year-to-date periods ended September 26, 2021 and September 27, 2020.

## 10. Leases

### Extension Options

Some leases of office and manufacturing facilities contain extension options exercisable by the Company up to one year before the end of the non-cancellable contract period. Where practicable, the Company seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Company and not by the lessors. The Company assesses at lease commencement whether it is reasonably certain to exercise the extension options. The Company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control. At September 26, 2021, potential future lease payments not included in lease liabilities totaled \$5,446 on a discounted basis.

## 11. Dividends

During the third quarter of 2021, dividends in Canadian dollars of 3 cents per common share were declared (2020 - 3 cents) and on a year-to-date basis, 9 cents per common share were declared (2020 - 9 cents). In addition, the Company paid a special dividend in Canadian dollars of \$3.00 per common share on July 9, 2021.

## 12. Earnings Per Share

	Quarter Ended		Year-To-Date Ended	
	September 26 2021	September 27 2020	September 26 2021	September 27 2020
Net income attributable to equity holders of the Company	20,762	26,684	73,777	79,065
Weighted average shares outstanding (000's)	65,000	65,000	65,000	65,000
Basic and diluted earnings per share - cents	32	41	114	122

## 13. Financial Instruments

The Company measures assets and liabilities under the following fair value hierarchy in accordance with IFRS. The inputs used for fair value measurements, including their classification within the required three levels of the fair value hierarchy that prioritizes the inputs used for fair value measurement, are as follows:

Level 1 - unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2 - inputs other than quoted prices that are observable for the asset or liability either directly or indirectly; and

Level 3 - inputs that are not based on observable market data.

The fair value of cash and cash equivalents, trade and other receivables, including trade and other receivables subject to factoring arrangements and classified as measured at fair value through other comprehensive income (FVOCI), trade payables and other liabilities approximate their carrying value because of the short-term maturity of these instruments. The fair value of foreign currency forward contracts, designated as cash flow hedges, has been determined by valuing those contracts to market against prevailing forward foreign exchange rates as at the reporting date.

The following table presents the classification of financial instruments within the fair value hierarchy:

Financial Assets (Liabilities)	Level 1	Level 2	Level 3	Total
<u>At September 26, 2021</u>				
Foreign currency forward contracts - net	-	(195)	-	(195)
<u>At December 27, 2020</u>				
Foreign currency forward contracts - net	-	1,138	-	1,138

When the Company has a legally enforceable right to set off supplier rebates accounts receivable against supplier trade payables and intends to settle the amount on a net basis or simultaneously, the balance is presented as an offset within 'Trade payables and other liabilities' on the consolidated balance sheet. At September 26, 2021, the supplier rebate receivable balance that was offset was \$4,384 (December 27, 2020 - \$5,390).

## 14. Financial Risk Management

In the normal course of business, the Company has risk exposures consisting primarily of foreign exchange risk, interest rate risk, commodity price risk, liquidity risk, and credit risk. The Company manages its risks and risk exposures through a combination of derivative financial instruments, insurance, a system of internal and disclosure controls and sound business practices. The Company does not purchase any derivative financial instruments for speculative purposes.



Financial risk management is primarily the responsibility of the Company's corporate finance function. Significant risks are regularly monitored and actions are taken, when appropriate, according to the Company's approved policies, established for that purpose. In addition, as required, these risks are reviewed with the Company's Board of Directors.

#### **Foreign Exchange Risk**

Translation differences arise when foreign currency monetary assets and liabilities are translated at foreign exchange rates that change over time. These foreign exchange gains and losses are recorded in other (expenses) income. As a result of the Company's CDN dollar net asset monetary position as at September 26, 2021, a one-cent change in the period-end foreign exchange rate from 0.7908 to 0.7808 (CDN to US dollars) would have decreased net income by \$235 for the third quarter of 2021. Conversely, a one-cent change in the period-end foreign exchange rate from 0.7908 to 0.8008 (CDN to US dollars) would have increased net income by \$235 for the third quarter of 2021.

The Company's Foreign Exchange Policy requires that between 50 and 80 percent of the Company's net requirement of CDN dollars for the ensuing 9 to 15 months will be hedged at all times with a combination of cash and cash equivalents and forward or zero-cost option foreign currency contracts. The Company may also enter into foreign currency forward contracts when equipment purchases and special dividend payments will be settled in foreign currencies. Transactions are only conducted with certain approved 'AA' rated or higher Schedule 1 CDN financial institutions. All foreign currency contracts are designated as cash flow hedges of the highly probable CDN dollar expenditures. These derivatives meet the hedge effectiveness criteria as a result of the following factors:

- a) An economic relationship exists between the hedged item and the hedging instrument as notional amounts match and both the hedged item and hedging instrument fair values move in response to the same risk - foreign exchange rates. There are no significant reasons or causes for the designated hedged item and hedging instrument to be mismatched since the hedging instrument matures during the same month as the expected hedged expenditures are incurred. The correlation between the foreign exchange rate of the hedged item and the hedging instrument should be highly correlated and closely aligned as the maturity and the notional amount are the same.
- b) The hedge ratio is one to one for this hedging relationship as the hedged item is foreign currency risk that is hedged with a foreign currency hedging instrument.
- c) Credit risk is not material in the fair value of the hedging instrument.

The Company has identified two sources of potential ineffectiveness: a) the timing of cash flow differences between the expenditure and the related derivative and b) the inclusion of credit risk in the fair value of the derivative not replicated in the hedged item. The Company expects the impact of these sources of hedge ineffectiveness to be minimal. The timing of hedge settlements and incurred expenditures are closely aligned as they are expected to occur within 30 days of each other. Credit risk is not a material component of the fair value of the Company's hedging instruments as all counterparties are 'AA' rated or higher Schedule 1 CDN financial institutions.

Certain foreign currency contracts matured during the third quarter of 2021 and the Company realized pre-tax foreign exchange losses of \$327 (year-to-date gains - \$748) of which gains of \$540 were recorded in other (expenses) income (year-to-date gains - \$1,615) and losses of \$867 were recorded directly to equity (year-to-date losses - \$867). During the third quarter of 2020, the Company realized pre-tax foreign exchange losses of \$143 (year-to-date losses - \$534) which were recorded in other (expenses) income.

As at September 26, 2021, the Company had US to CDN dollar foreign currency forward contracts outstanding with a notional amount of US \$30.0 million at an average exchange rate of 1.2583 maturing between October 2021 and July 2022. The fair value of these financial instruments was negative \$195 US and the corresponding unrealized loss has been recorded in other comprehensive income. The Company did not recognize any ineffectiveness on the hedging instruments for the year-to-date periods ended September 26, 2021 and September 27, 2020.

#### **Interest Rate Risk**

The Company's interest rate risk arises from interest rate fluctuations on the finance income that it earns on its cash invested in money market accounts and short-term deposits. The Company developed and implemented an investment policy, which was approved by the Company's Board of Directors, with the primary objective to preserve capital, minimize risk and provide liquidity. Regarding the September 26, 2021 cash and cash equivalents balance of \$352.3 million, a 1.0 percent increase/decrease in interest rate fluctuations would increase/decrease income before income taxes by \$3,523 annually.

#### **Commodity Price Risk**

The Company's manufacturing costs are affected by the price of raw materials, namely petroleum-based and natural gas-based plastic resins and aluminum. In order to manage its risk, the Company has entered into selling price-indexing programs with certain customers. Changes in raw material prices for these customers are reflected in selling price adjustments but there is a slight time lag. For the year-to-date period ended September 26, 2021, 67 percent of revenue was generated from customers with selling price-indexing programs. For all other customers, the Company's preferred practice is to match raw material cost changes with selling price adjustments, albeit with a slight time lag. This matching is not always possible, as customers react to selling price pressures related to raw material cost fluctuations according to conditions pertaining to their markets.

**Liquidity Risk**

Liquidity risk is the risk that the Company would not be able to meet its financial obligations as they come due. Management believes that the liquidity risk is low due to the strong financial condition of the Company. This risk assessment is based on the following: (a) cash and cash equivalents amounts of \$352.3 million, (b) no outstanding bank loans, (c) unused credit facilities comprised of unsecured operating lines of \$38 million, (d) the ability to obtain term-loan financing to fund an acquisition, if needed, (e) an informal investment grade credit rating and (f) the Company's ability to generate positive cash flows from ongoing operations. Management believes that the Company's cash flows are more than sufficient to cover its operating costs, working capital requirements, capital expenditures, payment of lease liabilities and dividend payments in the next twelve months. The Company's trade payables and other liabilities and derivative financial instrument liabilities are all due within twelve months.

**Credit Risk**

The Company is exposed to credit risk from its cash and cash equivalents held with banks and financial institutions, derivative financial instruments (foreign currency forward contracts), as well as credit exposure to customers, including outstanding trade and other receivable balances.

The following table details the maximum exposure to the Company's counterparty credit risk which represents the carrying value of the financial asset:

	September 26 2021	December 27 2020
Cash and cash equivalents	352,292	495,346
Trade and other receivables	162,373	135,406
Foreign currency forward contracts	81	1,138
	<u>514,746</u>	<u>631,890</u>

Credit risk on cash and cash equivalents and other financial instruments arises in the event of non-performance by the counterparties when the Company is entitled to receive payment from the counterparty who fails to perform. The Company has established an investment policy to manage its cash. The policy requires that the Company manage its risk by investing its excess cash on hand on a short-term basis, up to a maximum of six months, with several financial institutions and/or governmental bodies that must be rated 'AA' or higher for CDN financial institutions and 'A-1' or higher for US financial institutions by recognized international credit rating agencies or insured 100 percent by the US government or a 'AAA' rated CDN federal or provincial government. The Company manages its counterparty risk on its financial instruments by only dealing with 'AA' rated or higher Schedule 1 CDN financial institutions.

In the normal course of business, the Company is exposed to credit risk on its trade and other receivables from customers. To mitigate such risk, the Company performs ongoing customer credit evaluations and assesses their credit quality by taking into account their financial position, past experience and other pertinent factors. Management regularly monitors customer credit limits, performs credit reviews and, in certain cases insures trade and other receivables against credit losses.

During the third quarter of 2021, the Company incurred costs on the sale of trade receivables of \$334 (2020 - \$429). Of these costs, \$230 was recorded in finance expense (2020 - \$326) and \$104 was recorded in general and administrative expenses (2020 - \$103). On a year-to-date basis, the Company incurred costs on the sale of trade receivables of \$917 (2020 - \$1,425). Of these costs, \$646 was recorded in finance expense (2020 - \$1,149) and \$271 was recorded in general and administrative expenses (2020 - \$276).

As at September 26, 2021, the Company believes that the credit risk for trade and other receivables is mitigated due to the following: a) a broad customer base which is dispersed across varying market sectors and geographic locations, b) 97 percent of the gross trade and other receivables balance is within 30 days of the agreed upon payment terms with customers, c) the sale of certain extended term trade receivables without recourse to a third party and d) 33 percent of the trade and other receivables balance is insured against credit losses. The Company's exposure to the ten largest customer balances, on aggregate, accounted for 35 percent of the total trade and other receivables balance.

The carrying amount of trade and other receivables is reduced through the use of an allowance for expected credit losses and the amount of the loss is recognized in the statement of income within general and administrative expenses. When a receivable balance is considered uncollectible, it is written off against the allowance for expected credit losses. Subsequent recoveries of amounts previously written off are credited against general and administrative expenses in the statement of income. In its assessment of the allowance for expected credit losses as at September 26, 2021, the Company considered the economic impact of the COVID-19 pandemic on its assessment, including the risk of default of its customers given the economic downturn caused by this pandemic. During the third quarter of 2021, the Company recorded impairment recoveries on trade and other receivables of \$222 (2020 - \$550 impairment losses). On a year-to-date basis, the Company recorded impairment losses on trade and other receivables of \$73 (2020 - \$988).



**Notes to Condensed Consolidated Financial Statements**  
For the periods ended September 26, 2021 and September 27, 2020  
(thousands of US dollars, unless otherwise indicated) (Unaudited)

The following table sets out the aging details of the Company's trade and other receivables balances outstanding based on when the receivable was due and payable and related allowance for expected credit losses:

	September 26 2021	December 27 2020
Current (not past due)	143,493	112,780
1 - 30 days past due	15,429	20,026
31 - 60 days past due	2,812	2,476
More than 60 days past due	2,535	2,167
	<u>164,269</u>	<u>137,449</u>
Less: Allowance for expected credit losses	<u>(1,896)</u>	<u>(2,043)</u>
Total trade and other receivables, net	<u>162,373</u>	<u>135,406</u>

**15. Seasonality**

The Company experiences seasonal variation in revenue, with revenue typically being the highest in the second and fourth quarters, and lowest in the first quarter.